



**TOWN OF LEDYARD
CONNECTICUT
OFFICE OF THE MAYOR**

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John A. Rodolico
Mayor

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Mayoral Assistant

March 2, 2015

Chairperson Linda Davis
Ledyard Town Council
Ledyard, Connecticut 06339

Dear Chairperson Davis:

This letter forwards to the Town Council the Fiscal Year 2015/2016 Ledyard Town Budget. This budget maintains essential services to our citizens, funds current and future infrastructure and capital needs, and continues the investment in technology and government operation efficiencies.

The Mayor's proposed Fiscal Year 2015/2016 budget is \$53,756,978, comprised of a General Government budget of \$22,925,682 and a Board of Education budget of \$30,831,296. This represents an overall budget growth of 2.04% over the current fiscal year, with increases of 2.1% for the General Government and 1.99% for the Board of Education. The General Government spending plan reflects increases only where contractually or operationally mandated, is primarily driven by the cost of employee salary increases and expenses, capital investments, and debt service, and adds no new personnel to the Town staff

This budget increase will be partially funded by a 0.83% increase in the value of taxable property in the Town's 2014 grand list. This will provide \$285,000 of additional revenue based on the current tax rate. General Government grants from the State increased by approximately \$300,000 but were offset by a similar reduction in education grants and tuition income. The proposed budget would require a 2% tax increase or 0.6 mils.

I am working closely with our State legislators to ensure that Ledyard receives its fair share of State funding, particularly in the area of infrastructure, and that any State mandates, whether funded or unfunded, are carefully evaluated for short- and long-term consequences.

In preparing this financial plan for the next year we are mindful of the generous taxpayer approval of the school renovation project. This \$65 million project demonstrates Ledyard's

commitment to education and is an investment in efficiency by upgrading inadequate facilities and removing older underperforming buildings. This budget was prepared attentive to the impending expenses and debt that will be incurred by the Town for the school, police facility, and other infrastructure projects. This and future budgets must recognize that this commitment will require shared sacrifice from the taxpayer, Town and Board of Education.

We continue to evaluate Town functions and short- and long-term organization roles to be certain that the services we provide are appropriate and effective and continue to review employee responsibilities to ensure flexibility in the way we provide services.

The current budget does not specifically identify the creation of an Independent Police Department. However I believe the time has come for the Town to move to that type of organization due to the Governor's proposed increases in the cost of the Resident Trooper Program and the need to provide local supervision and administration of our police. I am working with the State Police, our police union, and surrounding Towns to identify the steps required to implement this change, as well as to ensure that all costs and impacts have been identified and quantified and that the benefit to the community outweighs any additional start-up or long-term costs. Should this transition occur during this fiscal year adequate funds are available in the budget to make this accommodation.

This budget changes the way the Town delivers social services to our citizens. All social services functions will be relocated to the Senior Center. In addition, based on an offer from the Ledyard Congregational Church, the Ledyard Food Pantry will be relocated to the "Old Town Hall" building and will be staffed by community volunteers. This will provide flexibility while maintaining client eligibility evaluations with the Town.

Capital and technology investments will continue to enhance the delivery of services to our residents and improve government operations. We anticipate additional on-line services in the areas of land record availability, dog licensing, electronic zoning and wetland applications, access to government information, and payroll activity. Tax dollars and State and Federal grants will continue to fund upgrades to Ledyard's roads and bridges and a sinking fund for the replacement of emergency services apparatus and public works vehicles.

The Mayor and his staff continue the Town Council's initiative to investigate and implement "Bold Ideas" which define the role of local government and redefine the way services are delivered. These include shared services between the General Government and the Board of Education, creating flexible and efficient employees, and the increased use of technology to deliver information and services. To be successful this process must include the Mayor, Town Council, and Board of Education working with surrounding municipalities, the State, and regional non-profit agencies.

Sincerely,



John A. Rodolico

Mayor

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 ACTUAL | 2014 ACTUAL | 2015 ADOPTED | 2015 REVISED | 2015 as of 2/28/15 | 2016 DEPT PROP | 2016 MAYOR CHG | 2016 MAYOR PROP | % of 2015 BUDGET |
|---------------------------------|----------------|----------------|-----------------|-----------------|-----------------------|-------------------|-------------------|--------------------|---------------------|
| TOWN COUNCIL | | | | | | | | | |
| 10110101 51600 | 95,430 | 96,613 | - | - | - | - | - | - | |
| 10110101 51601 | - | - | 46,728 | 46,728 | 30,931 | 47,306 | 1,183 | 48,489 | 104% |
| 10110101 51602 | - | - | 50,852 | 50,852 | 33,661 | 51,481 | 1,802 | 53,283 | 105% |
| 10110101 53600 | 21,700 | 23,500 | 24,675 | 24,675 | 19,750 | 22,000 | | 22,000 | 89% |
| 10110101 53610 | ##### ## | 36,622 | 25,000 | 25,000 | 9,927 | 65,000 | (20,000) | 45,000 | 180% |
| 10110101 53655 | 5,218 | - | - | - | - | - | - | - | |
| 10110101 56100 | 1,738 | 1,832 | 3,685 | 3,685 | 979 | 3,685 | | 3,685 | 100% |
| 10110101 58790 | 901 | - | 13,000 | 13,000 | - | 20,000 | (5,000) | 15,000 | 115% |
| | 258,831 | 158,567 | 163,940 | 163,940 | 95,248 | 209,472 | (22,015) | 187,457 | 114% |
| HISTORIC DISTRICTS | | | | | | | | | |
| 10110103 54500 | 6,422 | 7,099 | 8,000 | 8,000 | 6,869 | 7,000 | | 7,000 | 88% |
| 10110103 54501 | 68 | 957 | 6,500 | 6,500 | - | 7,500 | | 7,500 | 115% |
| 10110103 56100 | 2,582 | 1,528 | 1,920 | 1,920 | 969 | 2,020 | | 2,020 | 105% |
| 10110103 56101 | - | 420 | 950 | 950 | 26 | 850 | | 850 | 89% |
| 10110103 58790 | - | - | 300 | 300 | - | 500 | (200) | 300 | 100% |
| TOTAL HISTORIC DISTRICTS | 9,072 | 10,004 | 17,670 | 17,670 | 7,864 | 17,870 | (200) | 17,670 | 100% |
| CEMETERY COMMITTEE | | | | | | | | | |
| 10110107 56100 | 1,710 | 126 | 2,000 | 2,000 | - | 2,000 | | 2,000 | 100% |
| TOTAL CEMETERY COMMITTEE | 1,710 | 126 | 2,000 | 2,000 | - | 2,000 | - | 2,000 | 100% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| MAYOR'S OFFICE | | | | | | | | | |
| 10110201 51130 OVERTIME | 132 | - | - | - | - | - | - | - | - |
| 10110201 51160 CUSTODIAN SALARIES | 28,140 | 28,911 | 28,600 | 28,600 | 23,952 | 34,143 | - | 34,143 | 119% |
| 10110201 51300 SEASONAL HELP | 1,177 | 2,093 | - | - | 799 | - | - | - | - |
| 10110201 51305 TOWN HALL FLOATER | 27,665 | 17,441 | 24,970 | 24,970 | 13,821 | 24,970 | - | 24,970 | 100% |
| 10110201 51600 DEPARTMENT HEAD WAGES | 126,812 | 128,289 | - | - | - | - | - | - | - |
| 10110201 51604 MAYOR | - | - | 74,238 | 49,340 | 52,423 | 80,177 | - | 80,177 | 108% |
| 10110201 51607 MAYORAL ASST | - | - | 53,727 | 53,727 | 35,564 | 54,392 | 1,360 | 55,752 | 104% |
| 10110201 56100 OPERATING EXPENSES | 2,842 | 2,415 | 2,600 | 2,600 | 460 | 2,600 | - | 2,600 | 100% |
| 10110201 58790 CONTINGENCY | - | - | 42,000 | 42,000 | 511 | 42,000 | (22,000) | 20,000 | 48% |
| TOTAL MAYOR'S OFFICE | 186,769 | 179,149 | 226,135 | 201,237 | 127,530 | 238,282 | (20,640) | 217,642 | 96% |
| ADMINISTRATIVE SUPPORT | | | | | | | | | |
| 10110203 53700 CONTRACT MAINTENANCE/LEASES | 25,362 | 20,383 | 23,000 | 23,000 | 13,274 | 23,000 | - | 23,000 | 100% |
| 10110203 54310 EQUIPMENT MAINTENANCE | 139 | 305 | 700 | 700 | - | 700 | - | 700 | 100% |
| 10110203 54600 ALARM SYSTEM MONITORING | 502 | 456 | 550 | 550 | 186 | 575 | - | 575 | 105% |
| 10110203 55100 SEAT | 9,071 | 9,071 | 9,388 | 9,388 | 9,388 | 4,600 | - | 4,600 | 49% |
| 10110203 55330 TELEPHONE & FAX SERVICE | 21,299 | 18,634 | 19,000 | 19,000 | 10,217 | 19,000 | - | 19,000 | 100% |
| 10110203 55410 ADVERTISING/LEGAL NOTICES | 21,191 | 21,101 | 16,000 | 16,000 | 14,605 | 18,000 | - | 18,000 | 113% |
| 10110203 56205 WATER | 2,020 | 3,086 | 3,600 | 3,600 | 2,299 | 2,900 | - | 2,900 | 81% |
| 10110203 56210 NATURAL GAS | 1,078 | 1,510 | 1,300 | 1,300 | - | 1,300 | - | 1,300 | 100% |
| 10110203 56900 OTHER SUPPLIES | 6,545 | 7,443 | 6,900 | 6,900 | 3,547 | 6,900 | - | 6,900 | 100% |
| 10110203 56910 POSTAGE | 19,864 | 18,364 | 20,500 | 20,500 | 16,322 | 21,000 | - | 21,000 | 102% |
| 10110203 58100 DUES & FEES | 8,278 | 8,278 | 8,278 | 8,278 | 8,278 | 8,300 | - | 8,300 | 100% |
| 10110203 58105 MISC DUES&FEES | 10,999 | 11,148 | 11,200 | 11,200 | 10,218 | 11,200 | - | 11,200 | 100% |
| TOTAL ADMINISTRATIVE SUPPORT | 126,348 | 119,779 | 120,416 | 120,416 | 88,334 | 117,475 | - | 117,475 | 98% |
| GALES FERRY LANDING | | | | | | | | | |
| 10110204 51160 CUSTODIAN SALARIES | - | - | - | - | - | 3,604 | - | 3,604 | - |
| 10110204 56100 OPERATING EXPENSES | - | - | - | - | - | 22,000 | - | 22,000 | - |
| 10110204 56205 WATER | - | - | - | - | - | 1,300 | - | 1,300 | - |
| 10110204 56210 NATURAL GAS | - | - | - | - | - | 12,000 | - | 12,000 | - |
| 10110204 56220 ELECTRICITY | - | - | - | - | - | 7,200 | - | 7,200 | - |
| TOTAL GALES FERRY LANDING | | | | | | 46,104 | - | 46,104 | |
| LEGAL SERVICES | | | | | | | | | |
| 10110205 53610 SPECIALLY APPROVED COUNSEL | 66,206 | 80,826 | 45,000 | 45,000 | 17,752 | 35,000 | (5,000) | 30,000 | 67% |
| 10110205 53615 TOWN ATTORNEY | 17,951 | 12,579 | 25,000 | 25,000 | 1,540 | 25,000 | (5,000) | 20,000 | 80% |
| TOTAL LEGAL SERVICES | 84,156 | 93,405 | 70,000 | 70,000 | 19,292 | 60,000 | (10,000) | 50,000 | 71% |
| PROBATE | | | | | | | | | |
| 10110207 54900 PURCHASED SERVICES | 13,768 | 5,172 | 7,772 | 7,772 | 5,172 | 7,772 | - | 7,772 | 100% |
| TOTAL PROBATE | 13,768 | 5,172 | 7,772 | 7,772 | 5,172 | 7,772 | - | 7,772 | 100% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 | |
|--------------------------------------|------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET | |
| PROPERTY INSURANCE | | | | | | | | | | |
| 10110209 55210 | AUTO INSURANCE | 60,735 | 68,136 | 63,500 | 63,500 | 45,791 | 67,000 | (500) | 66,500 | 105% |
| 10110209 55220 | BOILER & MACHINERY INSURANCE | 8,211 | 8,177 | 8,180 | 8,180 | 6,131 | 8,600 | (420) | 8,180 | 100% |
| 10110209 55231 | POLICE PROFESS LIABILITY | 18,067 | 18,000 | 18,000 | 18,000 | 13,500 | 19,000 | (1,000) | 18,000 | 100% |
| 10110209 55232 | GEN LIAB / EXCESS LIAB | 143,425 | 147,178 | 152,490 | 152,490 | 114,368 | 161,000 | (1,010) | 159,990 | 105% |
| 10110209 55233 | PUBLIC OFFICIALS LIAB | 42,739 | 42,580 | 42,580 | 42,580 | 31,935 | 45,000 | (2,420) | 42,580 | 100% |
| 10110209 55234 | SCHOOL OFFICIALS LIAB | 15,746 | 15,949 | 15,687 | 15,687 | 11,765 | 16,500 | (813) | 15,687 | 100% |
| 10110209 55241 | PROPERTY INSURANCE--BOE | 87,729 | 87,402 | 87,402 | 87,402 | 65,552 | 92,000 | (4,598) | 87,402 | 100% |
| 10110209 55242 | AMBULANCE & FIRE | 37,440 | 39,174 | 40,000 | 40,000 | 42,513 | 43,000 | | 43,000 | 108% |
| 10110209 55245 | INSURANCE DEDUCTIBLE | 27,380 | 10,780 | 21,200 | 21,200 | 751 | 12,000 | | 12,000 | 57% |
| 10110209 55246 | RISK MANAGEMENT | 25,524 | 29,650 | 21,000 | 24,493 | 31,178 | 31,000 | | 31,000 | 148% |
| TOTAL PROPERTY INSURANCE | | 466,996 | 467,026 | 470,039 | 473,532 | 363,483 | 495,100 | (10,761) | 484,339 | 103% |
| HEALTH DISTRICT | | | | | | | | | | |
| 10110211 58790 | HEALTH DISTRICT | 103,127 | 103,331 | 105,237 | 105,237 | 105,237 | 107,922 | | 107,922 | 103% |
| TOTAL HEALTH DISTRICT | | 103,127 | 103,331 | 105,237 | 105,237 | 105,237 | 107,922 | - | 107,922 | 103% |
| CONSERVATION COMMISSION | | | | | | | | | | |
| 10110213 56100 | OPERATING EXPENSES | 450 | 756 | 550 | 550 | 450 | 550 | | 550 | 100% |
| 10110213 57300 | NEW EQUIPMENT | 481 | 1,072 | 1,500 | 1,500 | - | 1,500 | | 1,500 | 100% |
| 10110213 58790 | MISCELLANEOUS EXPENSES | 1,225 | - | 1,000 | 1,000 | - | 1,000 | | 1,000 | 100% |
| TOTAL CONSERVATION COMMISSION | | 2,156 | 1,828 | 3,050 | 3,050 | 450 | 3,050 | - | 3,050 | 100% |
| HUMAN RESOURCES STAFF | | | | | | | | | | |
| 10110251 51605 | ADMIN HUMAN RESOURCES | 47,500 | 48,688 | 49,175 | 49,175 | - | 51,250 | 1,281 | 52,531 | 107% |
| 10110251 51606 | HUMAN RESOURCES DIRECTOR | 52,798 | 53,018 | 53,549 | 53,549 | 35,359 | 54,078 | | 54,078 | 101% |
| 10110251 58110 | TRAINING/MTGS/DUES/SUBSCRIP | 2,103 | 446 | 1,950 | 1,950 | 190 | 1,950 | | 1,950 | 100% |
| TOTAL HUMAN RESOURCES STAFF | | 102,401 | 102,152 | 104,674 | 104,674 | 35,549 | 107,278 | 1,281 | 108,559 | 104% |
| EMPLOYEE EXPENSES | | | | | | | | | | |
| 10110253 52000 | HEALTH CARE GEN GOV | 801,304 | 867,489 | 1,196,098 | 1,196,098 | 450,000 | 1,316,700 | (190,797) | 1,125,903 | 94% |
| 10110253 52100 | HEALTH CARE BOE | 3,045,262 | 3,242,846 | 4,784,308 | 4,784,308 | 3,203,970 | 5,262,750 | (559,227) | 4,703,523 | 98% |
| 10110253 52200 | MISC EMPLOYEE EXPENSES | 41,290 | 68,933 | 42,820 | 42,820 | 68,303 | 44,725 | | 44,725 | 104% |
| 10110253 52201 | HEALTH CARE TEAMSTERS | - | 309,968 | 296,160 | 296,160 | 173,854 | 351,832 | | 351,832 | 119% |
| 10110253 52300 | RETIREMENT | 900,000 | 933,587 | 1,075,000 | 1,075,000 | - | 1,100,000 | | 1,100,000 | 102% |
| 10110253 52310 | DEFINED CONTR PLAN | 3,654 | 16,651 | 30,000 | 30,000 | 31,677 | 81,954 | | 81,954 | 273% |
| 10110253 52400 | SALARY BENEFIT ADJUSTMENT | 102,519 | 3,774 | 117,329 | 117,329 | 3,098 | 115,000 | (15,000) | 100,000 | 85% |
| 10110253 52500 | SOCIAL SECURITY | 513,034 | 512,750 | 511,400 | 511,400 | 355,351 | 519,700 | (1,490) | 518,210 | 101% |
| 10110253 52600 | UNEMPLOYMENT COMP | 19,809 | 19,836 | 10,000 | 10,000 | 11,016 | 10,000 | | 10,000 | 100% |
| 10110253 52900 | WORKER'S COMP GEN GOV | 93,175 | 85,654 | 95,400 | 95,400 | 71,485 | 100,100 | (3,746) | 96,354 | 101% |
| 10110253 52910 | WORKERS COMP BOE | 275,837 | 285,941 | 286,176 | 286,176 | 214,455 | 300,245 | (11,207) | 289,038 | 101% |
| 10110253 52915 | LIFE/AD&D INSURANCE | 8,631 | 10,883 | 11,000 | 11,000 | 8,704 | 11,750 | | 11,750 | 107% |
| 10110253 55230 | EMPLOYEE BONDING INSUR | 5,385 | 936 | 3,800 | 3,800 | - | 3,800 | (3,800) | - | 0% |
| TOTAL EMPLOYEE EXPENSES | | 5,809,900 | 6,359,247 | 8,459,491 | 8,459,491 | 4,591,913 | 9,218,556 | (785,267) | 8,433,289 | 100% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 | |
|-------------------------|-------|-------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|--------------|----------------|------|
| | | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET | |
| REGISTRARS | | | | | | | | | | | |
| 10110301 | 51700 | ADMINISTRATIVE WAGES | 35,366 | 36,609 | 34,362 | 34,362 | 22,933 | 34,362 | 687 | 35,049 | 102% |
| 10110301 | 56100 | OPERATING EXPENSES | 297 | 1,586 | 1,775 | 1,775 | 393 | 1,775 | | 1,775 | 100% |
| TOTAL REGISTRARS | | | 35,663 | 38,195 | 36,137 | 36,137 | 23,326 | 36,137 | 687 | 36,824 | 102% |
| ELECTIONS | | | | | | | | | | | |
| 10110303 | 51710 | OTHER WAGES | 960 | - | - | - | 1,100 | - | | - | |
| 10110303 | 51720 | POLL WORKERS | 11,765 | 6,550 | 13,000 | 13,000 | 11,080 | 13,000 | | 13,000 | 100% |
| 10110303 | 54310 | EQUIPMENT MAINTENANCE | 945 | 144 | 1,600 | 1,600 | 1,600 | 1,600 | | 1,600 | 100% |
| 10110303 | 55330 | TELEPHONE & FAX SERVICE | 444 | 577 | 1,800 | 1,800 | 961 | 1,800 | | 1,800 | 100% |
| 10110303 | 56900 | OTHER SUPPLIES | 6,815 | 4,546 | 11,000 | 11,000 | 6,737 | 11,000 | | 11,000 | 100% |
| 10110303 | 58300 | EMPLOYEE REIMBURSEMENT | 682 | (234) | 800 | 800 | 62 | 800 | | 800 | 100% |
| TOTAL ELECTIONS | | | 21,611 | 11,583 | 28,200 | 28,200 | 21,540 | 28,200 | - | 28,200 | 100% |
| TOWN CLERK | | | | | | | | | | | |
| 10110311 | 51300 | SEASONAL HELP | (1,020) | 1,292 | - | - | 790 | - | | - | |
| 10110311 | 51600 | DEPARTMENT HEAD WAGES | 51,349 | 50,929 | 51,637 | 51,637 | 34,598 | 52,914 | 1,323 | 54,237 | 105% |
| 10110311 | 51615 | ASSISTANT WAGES | 34,016 | 35,775 | 32,705 | 32,705 | 21,813 | 33,361 | | 33,361 | 102% |
| 10110311 | 51800 | PART-TIME WAGES | 4,480 | 1,061 | - | - | - | - | | - | |
| 10110311 | 53600 | ACCOUNTING SERVICES/AUDIT | 3,500 | 3,500 | 3,500 | 3,500 | 2,625 | 3,500 | | 3,500 | 100% |
| 10110311 | 56100 | OPERATING EXPENSES | 26,250 | 26,748 | 27,600 | 27,600 | 11,993 | 28,300 | | 28,300 | 103% |
| 10110311 | 56135 | RECORDINGS/LICENSING SUPPLIES | 911 | 4,338 | 4,770 | 4,971 | 1,170 | 4,745 | | 4,745 | 99% |
| 10110311 | 58110 | TRAINING/MTGS/DUES/SUBSCRIP | 585 | 1,002 | 920 | 920 | 451 | 1,150 | | 1,150 | 125% |
| TOTAL TOWN CLERK | | | 120,071 | 124,645 | 121,132 | 121,334 | 73,440 | 123,970 | 1,323 | 125,293 | 103% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|-----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| FINANCE | | | | | | | | | |
| 10112101 51302 | | | | | | | | | |
| FINANCE FISC ASST 1 | - | 14,664 | 33,362 | 33,362 | 21,813 | 33,361 | | 33,361 | 100% |
| 10112101 51600 | 132,083 | 134,228 | 86,117 | 86,117 | 57,144 | 87,396 | 3,059 | 90,455 | 105% |
| DEPARTMENT HEAD WAGES | | | | | | | | | |
| 10112101 51603 | - | - | 50,189 | 50,189 | 33,028 | 51,182 | 1,791 | 52,973 | 106% |
| ASST FINANCE DIR | | | | | | | | | |
| 10112101 51615 | 35,454 | 36,327 | 36,873 | 36,873 | 24,109 | 36,873 | | 36,873 | 100% |
| ASSISTANT WAGES | | | | | | | | | |
| 10112101 56100 | 9,856 | 9,457 | 1,348 | 1,348 | 1,395 | 1,400 | | 1,400 | 104% |
| OPERATING EXPENSES | | | | | | | | | |
| 10112101 56200 | 86,176 | 106,404 | 84,100 | 84,100 | 46,720 | 84,500 | (4,500) | 80,000 | 95% |
| HEATING OIL/PROPANE | | | | | | | | | |
| 10112101 56220 | 140,114 | 153,297 | 135,000 | 135,000 | 89,569 | 135,000 | | 135,000 | 100% |
| ELECTRICITY | | | | | | | | | |
| 10112101 58110 | 190 | 340 | 2,375 | 2,375 | 190 | 2,300 | | 2,300 | 97% |
| TRAINING/MTGS/DUES/SUBSCRIP | | | | | | | | | |
| 10112101 59301 | | 940 | | | | | | | |
| WRITE-OFF EXPENSE | | | | | | | | | |
| TOTAL FINANCE | 403,873 | 455,657 | 429,364 | 429,364 | 273,968 | 432,012 | 350 | 432,362 | 101% |
| ASSESSOR | | | | | | | | | |
| 10112111 51610 | 65,829 | 67,158 | 67,158 | 67,158 | 43,911 | 67,158 | | 67,158 | 100% |
| SUPERVISORS | | | | | | | | | |
| 10112111 51615 | 34,139 | 34,996 | 35,454 | 35,454 | 23,428 | 35,454 | | 35,454 | 100% |
| ASSISTANT WAGES | | | | | | | | | |
| 10112111 51720 | 600 | 577 | 600 | 600 | (177) | 1,200 | (1,200) | - | 0% |
| STIPENDS BOAA | | | | | | | | | |
| 10112111 53690 | 4,750 | 5,050 | - | - | - | - | | - | |
| SOFTWARE SUPPORT & MAINT | | | | | | | | | |
| 10112111 53700 | 1,000 | - | 5,200 | 5,200 | 5,200 | 7,500 | | 7,500 | 144% |
| CONTRACT MAINTENANCE/LEASES | | | | | | | | | |
| 10112111 54310 | 620 | 1,550 | 2,000 | 2,000 | - | 2,000 | | 2,000 | 100% |
| EQUIPMENT MAINTENANCE | | | | | | | | | |
| 10112111 56100 | 2,279 | 1,907 | 2,500 | 2,500 | 542 | 2,500 | | 2,500 | 100% |
| OPERATING EXPENSES | | | | | | | | | |
| 10112111 58110 | 1,869 | 784 | 2,500 | 2,500 | 979 | 2,500 | | 2,500 | 100% |
| TRAINING/MTGS/DUES/SUBSCRIP | | | | | | | | | |
| TOTAL ASSESSOR | 111,086 | 112,022 | 115,412 | 115,412 | 73,883 | 118,312 | (1,200) | 117,112 | 101% |
| TAX COLLECTOR | | | | | | | | | |
| 10112131 51300 | 1,129 | 595 | - | - | - | - | | - | |
| SEASONAL HELP | | | | | | | | | |
| 10112131 51610 | 51,561 | 55,705 | 55,580 | 55,580 | 36,343 | 55,583 | | 55,583 | 100% |
| SUPERVISORS | | | | | | | | | |
| 10112131 51615 | 34,016 | 37,882 | 34,708 | 34,708 | 22,826 | 35,454 | | 35,454 | 102% |
| ASSISTANT WAGES | | | | | | | | | |
| 10112131 53700 | 1,513 | 2,508 | 2,975 | 2,975 | 616 | 3,044 | | 3,044 | 102% |
| CONTRACT MAINTENANCE/LEASES | | | | | | | | | |
| 10112131 56100 | 16,486 | 19,071 | 17,375 | 17,375 | 7,568 | 17,075 | | 17,075 | 98% |
| OPERATING EXPENSES | | | | | | | | | |
| 10112131 58110 | 485 | 434 | 1,150 | 1,150 | 201 | 1,150 | | 1,150 | 100% |
| TRAINING/MTGS/DUES/SUBSCRIP | | | | | | | | | |
| TOTAL TAX COLLECTOR | 105,189 | 116,195 | 111,788 | 111,788 | 67,554 | 112,306 | - | 112,306 | 100% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|------------------|-----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|-----------|----------------|-------------|
| | | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| MIS | | | | | | | | | | |
| 10112151 51610 | SUPERVISORS | 67,777 | 65,956 | 65,775 | 65,775 | 43,007 | 65,775 | | 65,775 | 100% |
| 10112151 51700 | ADMINISTRATIVE WAGES | 16,330 | 36,050 | 35,454 | 35,454 | 23,263 | 35,454 | | 35,454 | 100% |
| 10112151 51800 | PART-TIME WAGES | 13,500 | - | - | - | - | - | | - | |
| 10112151 53655 | VIDEO STREAMING | - | 8,033 | 8,088 | 8,088 | 7,737 | 8,088 | | 8,088 | 100% |
| 10112151 53657 | WEBSITE UPGRADE/SUPPORT | 5,148 | 5,163 | 5,165 | 5,165 | 5,096 | 5,165 | | 5,165 | 100% |
| 10112151 53690 | SOFTWARE SUPPORT & MAINT | 33,544 | 51,182 | 53,528 | 53,528 | 53,528 | 65,162 | | 65,162 | 122% |
| 10112151 53695 | FINANCIAL SOFTWARE HOSTING | 20,000 | 22,000 | 22,000 | 22,000 | 21,495 | 22,000 | | 22,000 | 100% |
| 10112151 53696 | LAND USE SOFTWARE LICENSING | 7,500 | 10,500 | 10,500 | 10,500 | 6,750 | 10,500 | | 10,500 | 100% |
| 10112151 54300 | REPAIRS & MAINTENANCE | 6,146 | 6,923 | 7,000 | 7,000 | 6,922 | 4,976 | | 4,976 | 71% |
| 10112151 55340 | INTERNET SERVICE | 19,459 | 30,864 | 30,864 | 30,864 | 20,574 | 20,663 | | 20,663 | 67% |
| 10112151 56900 | OTHER SUPPLIES | 5,911 | 5,954 | 6,000 | 6,000 | 4,888 | 6,000 | | 6,000 | 100% |
| 10112151 57400 | COMPUTER EQUIPMENT | 3,981 | 5,785 | 4,000 | 4,000 | 3,887 | 4,000 | | 4,000 | 100% |
| 10112151 57410 | COMPUTER SOFTWARE | 4,683 | 4,695 | 4,720 | 4,720 | 763 | 4,636 | | 4,636 | 98% |
| 10112151 58110 | TRAINING/MTGS/DUES/SUBSCRIP | 949 | 793 | 1,110 | 1,110 | 982 | 1,110 | | 1,110 | 100% |
| TOTAL MIS | | 204,928 | 253,898 | 254,204 | 254,204 | 198,892 | 253,529 | - | 253,529 | 100% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|--------------|---------------|-----------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| BUILDING | | | | | | | | | |
| 10114101 51610 SUPERVISORS | 54,491 | 55,583 | 55,583 | 55,583 | 36,793 | 55,583 | | 55,583 | 100% |
| 10114101 51615 ASSISTANT WAGES | 34,401 | 34,750 | 34,707 | 34,707 | 23,043 | 34,707 | | 34,707 | 100% |
| 10114101 51800 PART-TIME WAGES | 272 | - | 1,000 | 1,000 | - | 500 | | 500 | 50% |
| 10114101 56100 OPERATING EXPENSES | 1,140 | 1,030 | 1,700 | 1,700 | 1,287 | 1,700 | | 1,700 | 100% |
| 10114101 58110 TRAINING/MTGS/DUES/SUBSCRIP | 910 | 1,104 | 2,150 | 2,150 | 420 | 1,850 | | 1,850 | 86% |
| TOTAL BUILDING | 91,214 | 92,467 | 95,140 | 95,140 | 61,543 | 94,340 | - | 94,340 | 99% |
| PLANNING DIRECTOR | | | | | | | | | |
| 10114301 51600 DEPARTMENT HEAD WAGES | 63,472 | 64,101 | 64,743 | 64,743 | 42,750 | 65,383 | 1,635 | 67,018 | 104% |
| 10114301 56100 OPERATING EXPENSES | 1,609 | 7,070 | 5,000 | 10,000 | 2,401 | 5,000 | | 5,000 | 100% |
| TOTAL PLANNING DIR | 65,081 | 71,171 | 69,743 | 74,743 | 45,151 | 70,383 | 1,635 | 72,018 | 103% |
| PLANNING COMMISSION | | | | | | | | | |
| 10114303 53400 OTHER PROFESS/TECH SERVICES | 1,850 | - | 2,000 | 2,000 | - | 2,000 | | 2,000 | 100% |
| 10114303 53610 LEGAL SERVICES | 4,574 | 750 | 4,000 | 4,000 | - | 4,000 | | 4,000 | 100% |
| 10114303 53645 TRAINING | 615 | - | 1,000 | 1,000 | 905 | 1,000 | | 1,000 | 100% |
| 10114303 56100 OPERATING EXPENSES | 1,345 | - | 1,000 | 1,000 | - | 1,000 | | 1,000 | 100% |
| TOTAL PLANNING COMM | 8,384 | 750 | 8,000 | 8,000 | 905 | 8,000 | - | 8,000 | 100% |
| ECONOMIC DEVELOPMENT COMMISSION | | | | | | | | | |
| 10114305 56100 OPERATING EXPENSES | 236 | 108 | 800 | 800 | - | 800 | | 800 | 100% |
| 10114305 58100 DUES & FEES | 5,241 | 5,308 | 5,800 | 5,800 | 5,268 | 5,800 | | 5,800 | 100% |
| TOTAL EDC | 5,477 | 5,416 | 6,600 | 6,600 | 5,268 | 6,600 | - | 6,600 | 100% |
| ZONING | | | | | | | | | |
| 10114401 51610 SUPERVISORS | 41,467 | 47,811 | 47,119 | 47,119 | 32,047 | 49,013 | | 49,013 | 104% |
| 10114401 51615 ASSISTANT WAGES | 16,140 | 20,076 | 25,742 | 25,742 | 16,782 | 25,462 | | 25,462 | 99% |
| 10114401 53610 LEGAL SERVICES | 525 | - | - | - | - | - | | - | - |
| 10114401 56100 OPERATING EXPENSES | 848 | 594 | 1,500 | 1,500 | 200 | 1,500 | | 1,500 | 100% |
| TOTAL ZONING | 58,980 | 68,482 | 74,361 | 74,361 | 49,029 | 75,975 | - | 75,975 | 102% |
| INLAND WETLANDS AND WATERCOURSE | | | | | | | | | |
| 10114501 53215 CONSULTANTS | - | 131 | - | - | - | - | | - | - |
| 10114501 56100 OPERATING EXPENSES | 1,762 | - | 1,400 | 1,400 | - | 1,000 | | 1,000 | 71% |
| TOTAL IWWC | 1,762 | 131 | 1,400 | 1,400 | - | 1,000 | - | 1,000 | 71% |
| ZONING BOARD OF APPEAL | | | | | | | | | |
| 10114507 53620 ADMINISTRATIVE FEES | 3,244 | 2,979 | - | - | - | - | | - | - |
| 10114507 56100 OPERATING EXPENSES | - | 1,875 | 1,000 | 1,000 | - | 1,790 | | 1,790 | 179% |
| TOTAL ZBA | 3,244 | 4,854 | 1,000 | 1,000 | - | 1,790 | - | 1,790 | 179% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 | |
|-----------------------|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|------------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET | |
| POLICE | | | | | | | | | | |
| 10120101 51130 | OVERTIME | 137,243 | 153,909 | 141,147 | 141,147 | 71,210 | 145,382 | (5,382) | 140,000 | 99% |
| 10120101 51160 | CUSTODIAN SALARIES | 8,920 | 5,614 | 9,505 | 9,505 | 752 | - | - | - | 0% |
| 10120101 51630 | PUBLIC SAFETY EMPLOYEES | 1,214,734 | 1,236,311 | 1,258,322 | 1,258,322 | 901,055 | 1,316,745 | | 1,316,745 | 105% |
| 10120101 51700 | ADMINISTRATIVE WAGES | 35,918 | 34,720 | 34,028 | 34,028 | 22,693 | 34,707 | | 34,707 | 102% |
| 10120101 51710 | OTHER WAGES | 4,804 | - | - | - | 521 | - | | - | |
| 10120101 51715 | HOLIDAY PAY | 26,643 | 66,808 | 60,000 | 60,000 | 23,144 | 60,000 | | 60,000 | 100% |
| 10120101 51716 | DUI GRANT PAYROLL | 50,834 | 57,209 | 40,000 | 40,000 | 45,436 | 40,000 | | 40,000 | 100% |
| 10120101 51717 | OT OUTSIDE ASSIGNMENTS | 198,184 | 61,135 | 50,000 | 50,000 | 31,266 | 50,000 | | 50,000 | 100% |
| 10120101 51718 | OUTSIDE ASSIGNMENTS--OTHER EXP | | 12,084 | | | | | | | |
| 10120101 51720 | STIPEND-MEALS | 3,114 | 5,235 | 8,000 | 8,000 | 3,330 | 13,500 | (5,500) | 8,000 | 100% |
| 10120101 51730 | DEGREE INCENTIVE | 7,250 | 7,250 | 8,550 | 8,550 | 6,250 | 9,550 | | 9,550 | 112% |
| 10120101 51900 | COMP-TIME LIABILITY | 2,780 | 19,956 | 6,500 | 6,500 | 12,612 | 6,550 | | 6,550 | 101% |
| 10120101 51901 | RESIDENT STATE TROOPER REIMB | - | 122,639 | 140,000 | 140,000 | 300 | 195,000 | (5,000) | 190,000 | 136% |
| 10120101 53645 | TRAINING SALARY | 37,429 | 25,570 | 21,400 | 21,400 | 21,653 | 21,400 | | 21,400 | 100% |
| 10120101 53646 | TRAINING SUPPORT | 3,051 | 10,608 | 16,000 | 16,000 | 8,652 | 16,000 | | 16,000 | 100% |
| 10120101 53700 | CONTRACT MAINTENANCE/LEASES | 127,600 | 2,273 | 8,000 | 8,000 | 266 | 8,000 | | 8,000 | 100% |
| 10120101 54300 | REPAIRS & MAINTENANCE | - | 8,660 | 13,600 | 13,600 | 3,456 | 13,600 | | 13,600 | 100% |
| 10120101 54310 | VEHICLE MAINTENANCE | 14,556 | 10,874 | 16,000 | 14,250 | 8,272 | 16,000 | | 16,000 | 100% |
| 10120101 55330 | TELEPHONE & FAX SERVICE | 4,188 | 5,760 | 5,000 | 5,000 | 2,855 | 5,000 | | 5,000 | 100% |
| 10120101 55335 | MOBILE DATA SERVICE | 4,445 | 3,445 | 6,000 | 6,000 | 3,211 | 6,000 | | 6,000 | 100% |
| 10120101 56100 | OPERATING EXPENSES | 15,100 | 14,236 | 16,150 | 16,150 | 9,183 | 16,150 | | 16,150 | 100% |
| 10120101 56260 | DIESEL/GASOLINE | 75,337 | 76,214 | 77,000 | 77,000 | 11,291 | 77,000 | (7,000) | 70,000 | 91% |
| 10120101 56730 | UNIFORMS | 28,129 | 31,923 | 29,900 | 31,650 | 20,677 | 30,000 | | 30,000 | 100% |
| 10120101 56900 | OTHER SUPPLIES | 14,567 | 14,910 | 15,000 | 15,000 | 7,250 | 15,000 | | 15,000 | 100% |
| 10120101 57300 | NEW EQUIPMENT | 23,703 | - | - | - | - | - | | - | |
| 10120101 58300 | EMPLOYEE REIMBURSEMENT | 45 | - | - | - | - | - | | - | |
| 10120101 58790 | MISC EXPENSES | 1,511 | | 2,000 | 2,000 | 960 | - | | - | 0% |
| 10120101 58791 | CANINE UPKEEP | | 2,780 | | | | 2,000 | | 2,000 | |
| TOTAL POLICE | | 2,040,084 | 1,990,122 | 1,982,102 | 1,982,102 | 1,216,294 | 2,097,584 | (22,882) | 2,074,702 | 105% |
| DISPATCH | | | | | | | | | | |
| 10120103 51130 | OVERTIME | 38,023 | 27,913 | 37,000 | 37,000 | 13,328 | 37,000 | (12,000) | 25,000 | 68% |
| 10120103 51610 | SUPERVISORS | 49,159 | 51,379 | 50,253 | 50,253 | 32,858 | 50,253 | | 50,253 | 100% |
| 10120103 51630 | PUBLIC SAFETY EMPLOYEES | 204,301 | 209,039 | 208,720 | 208,720 | 140,277 | 205,026 | | 205,026 | 98% |
| 10120103 51800 | PART-TIME WAGES | 45,254 | 43,915 | 37,555 | 37,555 | 34,703 | 37,555 | 2,445 | 40,000 | 107% |
| 10120103 53700 | CONTRACT MAINTENANCE/LEASES | 17,208 | 17,663 | 20,300 | 20,300 | 15,287 | 20,500 | | 20,500 | 101% |
| 10120103 55330 | TELEPHONE & FAX SERVICE | 12,122 | 11,243 | 15,000 | 15,000 | 6,995 | 15,000 | | 15,000 | 100% |
| 10120103 56100 | OPERATING EXPENSES | 4,765 | 2,058 | 9,000 | 9,000 | 1,354 | 9,000 | (2,000) | 7,000 | 78% |
| 10120103 56730 | UNIFORMS | 4,353 | 3,145 | 4,000 | 4,000 | 2,123 | 4,000 | | 4,000 | 100% |
| 10120103 58110 | TRAINING/MTGS/DUES/SUBSCRIP | 1,394 | 2,672 | 3,000 | 3,000 | 1,042 | 3,000 | | 3,000 | 100% |
| 10120103 58300 | EMPLOYEE REIMBURSEMENT | 192 | - | - | - | - | - | | - | |
| TOTAL DISPATCH | | 376,772 | 369,027 | 384,828 | 384,828 | 247,967 | 381,334 | (11,555) | 369,779 | 96% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 ACTUAL | 2014 ACTUAL | 2015 ADOPTED | 2015 REVISED | 2015 as of 2/28/15 | 2016 DEPT PROP | 2016 MAYOR CHG | 2016 MAYOR PROP | % of 2015 BUDGET |
|--|----------------|----------------|-----------------|-----------------|-----------------------|-------------------|-------------------|--------------------|---------------------|
| ANIMAL CONTROL | | | | | | | | | |
| 10120105 51130 OVERTIME | - | 1,227 | 2,000 | 2,000 | - | 3,553 | | 3,553 | 178% |
| 10120105 51205 ANIMAL CONTROL OFFICER | - | 38,209 | 36,983 | 36,983 | 25,328 | 36,982 | | 36,982 | 100% |
| 10120105 51800 PART-TIME WAGES | - | 13,861 | 11,000 | 11,000 | 10,176 | 12,000 | | 12,000 | 109% |
| 10120105 53310 VETERINARIAN | - | 2,442 | 2,500 | 2,500 | 1,346 | 2,500 | | 2,500 | 100% |
| 10120105 53645 TRAINING | - | - | 1,000 | 1,000 | 150 | 1,000 | | 1,000 | 100% |
| 10120105 56100 OPERATING EXPENSES | - | 9,203 | 11,700 | 11,700 | 1,450 | 11,700 | (2,700) | 9,000 | 77% |
| 10120105 57305 ACO EQUIPMENT | - | 1,199 | 1,200 | 1,200 | - | 1,200 | | 1,200 | 100% |
| 10120105 58000 SPAY/NEUTER PROGRAM | - | 1,616 | 1,500 | 1,500 | - | 2,200 | (700) | 1,500 | 100% |
| 10120105 58790 MISCELLANEOUS EXPENSES | 74,747 | - | - | - | 6,223 | - | - | - | |
| TOTAL ACO | 74,747 | 67,757 | 67,883 | 67,883 | 44,673 | 71,135 | (3,400) | 67,735 | 100% |
| FIRE MARSHALL | | | | | | | | | |
| 10120301 51130 OVERTIME | 1,111 | - | 500 | 500 | - | 300 | | 300 | 60% |
| 10120301 51630 PUBLIC SAFETY EMPLOYEES | 57,257 | 61,794 | 62,680 | 62,680 | 41,115 | 62,679 | | 62,679 | 100% |
| 10120301 55330 TELEPHONE & FAX SERVICE | 3,220 | 4,003 | 4,500 | 4,500 | 1,424 | 4,500 | | 4,500 | 100% |
| 10120301 56100 OPERATING EXPENSES | 2,549 | 3,379 | 9,128 | 9,128 | 5,066 | 9,500 | | 9,500 | 104% |
| 10120301 56730 UNIFORMS | 532 | 598 | 1,200 | 1,200 | - | 800 | | 800 | 67% |
| 10120301 58110 TRAINING/MTGS/DUES/SUBSCRIP | 1,211 | 1,166 | 1,799 | 1,799 | 1,466 | 1,500 | | 1,500 | 83% |
| TOTAL FIRE MARSHAL | 65,881 | 70,939 | 79,807 | 79,807 | 49,070 | 79,279 | - | 79,279 | 99% |
| ADMIN EMERGENCY SERVICES | | | | | | | | | |
| 10120401 51600 DEPARTMENT HEAD WAGES | 30,346 | 30,600 | 30,028 | 30,028 | 14,025 | 21,450 | 536 | 21,986 | 73% |
| 10120401 56100 OPERATING EXPENSES | 1,195 | 1,704 | 2,000 | 2,000 | 515 | 2,000 | | 2,000 | 100% |
| TOTAL AES | 31,541 | 32,304 | 32,028 | 32,028 | 14,540 | 23,450 | 536 | 23,986 | 75% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 ACTUAL | 2014 ACTUAL | 2015 ADOPTED | 2015 REVISED | 2015 as of 2/28/15 | 2016 DEPT PROP | 2016 MAYOR CHG | 2016 MAYOR PROP | % of 2015 BUDGET |
|---|----------------|----------------|-----------------|-----------------|-----------------------|-------------------|-------------------|--------------------|---------------------|
| LEDYARD FIRE COMPANY | | | | | | | | | |
| 10120501 51130 OVERTIME | 9,989 | 9,110 | 4,000 | | 7,313 | 5,000 | (2,000) | 3,000 | 75% |
| 10120501 51630 PUBLIC SAFETY EMPLOYEES | 118,450 | 123,534 | 125,922 | 125,922 | 93,626 | 146,507 | (41,000) | 105,507 | 84% |
| 10120501 51720 STIPEND | 4,950 | 5,885 | 6,500 | 6,000 | 6,000 | 6,500 | | 6,500 | 100% |
| 10120501 53645 TRAINING | 16,640 | 14,578 | 14,578 | 13,850 | 12,400 | 17,500 | | 17,500 | 100% |
| 10120501 53685 FIRE HOSE TESTING | 2,887 | 1,758 | 4,000 | 2,993 | 2,993 | 4,000 | (4,000) | - | 0% |
| 10120501 54300 REPAIRS & MAINTENANCE | 21,492 | 27,139 | 22,800 | 32,084 | 31,899 | 24,000 | 6,000 | 30,000 | 132% |
| 10120501 55320 CELL PHONE SERVICE | 2,006 | 1,861 | 2,000 | 1,595 | 1,195 | 2,000 | | 2,000 | 100% |
| 10120501 56100 OPERATING EXPENSES | 9,165 | 12,985 | 11,000 | 10,450 | 8,714 | 11,000 | (3,000) | 8,000 | 73% |
| 10120501 56320 APPARATUS--TIRES | 5,002 | - | 8,400 | 4,210 | 3,304 | 8,400 | (8,400) | - | 0% |
| 10120501 56730 UNIFORMS | 12,799 | 8,790 | 12,000 | 13,063 | 13,171 | 12,000 | | 12,000 | 100% |
| 10120501 57300 NEW EQUIPMENT | 13,181 | 24,064 | 14,500 | 14,475 | 13,290 | 14,500 | | 14,500 | 100% |
| 10120501 58790 INCENTIVE | 21,717 | 23,000 | 24,000 | 23,980 | 24,000 | | 500 | 24,500 | 102% |
| TOTAL LEDYARD FIRE | 238,278 | 252,704 | 252,622 | 248,622 | 217,885 | 275,407 | (51,900) | 223,507 | 88% |
| GALES FERRY FIRE COMPANY | | | | | | | | | |
| 10120551 51130 OVERTIME | 5,744 | 4,125 | 2,500 | 3,500 | 6,807 | 3,000 | | 3,000 | 120% |
| 10120551 51630 PUBLIC SAFETY EMPLOYEES | 115,656 | 120,519 | 123,476 | 123,476 | 79,766 | 144,062 | (20,586) | 123,476 | 100% |
| 10120551 51720 STIPEND | 5,560 | 8,262 | 6,500 | 6,500 | 5,500 | 6,500 | | 6,500 | 100% |
| 10120551 53645 TRAINING | 16,404 | 10,380 | 16,650 | 14,100 | 7,144 | 16,650 | | 16,650 | 100% |
| 10120551 55330 TELEPHONE & FAX SERVICE | 2,331 | 1,967 | 2,140 | 740 | 463 | 2,140 | | 2,140 | 100% |
| 10120551 56100 OPERATING EXPENSES | 21,573 | 19,489 | 22,350 | 22,350 | 11,211 | 27,000 | (3,000) | 24,000 | 107% |
| 10120551 56106 TRUCK GARAGING | 50,000 | 50,000 | 50,000 | 50,000 | 37,500 | 50,000 | | 50,000 | 100% |
| 10120551 56700 VEHICLE EQUIPMENT/PARTS | 30,093 | 29,929 | 26,300 | 34,300 | 27,742 | 27,300 | 2,700 | 30,000 | 114% |
| 10120551 56730 UNIFORMS | 12,245 | 10,446 | 12,500 | 12,500 | 6,991 | 12,500 | | 12,500 | 100% |
| 10120551 57300 NEW EQUIPMENT | 2,712 | 2,800 | 2,800 | 1,800 | - | 3,000 | | 3,000 | 107% |
| 10120551 58790 INCENTIVE | 22,000 | 23,107 | 24,000 | 24,720 | 24,120 | 24,720 | (220) | 24,500 | 102% |
| 10120551 58790 INCENTIVE | - | - | 720 | - | - | - | - | - | 0% |
| TOTAL GALES FERRY FIRE | 284,317 | 281,023 | 289,936 | 293,986 | 207,244 | 316,872 | (21,106) | 295,766 | 102% |
| EMERGENCY MANAGEMENT | | | | | | | | | |
| 10120701 51630 DIRECTOR | 6,253 | 7,653 | 12,872 | 12,872 | 14,025 | 21,450 | 536 | 21,986 | 171% |
| 10120701 56100 OPERATING EXPENSES | 3,788 | 3,742 | 4,850 | 4,850 | 338 | 4,850 | | 4,850 | 100% |
| TOTAL EMERGENCY MANAGEMENT | 10,041 | 11,395 | 17,722 | 17,722 | 14,363 | 26,300 | 536 | 26,836 | 151% |
| AMBULANCE | | | | | | | | | |
| 10120901 51130 OVERTIME | 3,459 | (709) | - | - | - | - | - | - | |
| 10120901 51300 PER DIEM/DRIVER OVERTIME | 4,030 | 10,387 | 21,239 | 21,239 | 12,222 | 21,239 | (2,939) | 18,300 | 86% |
| 10120901 51630 PUBLIC SAFETY EMPLOYEES | 84,342 | 67,712 | 78,353 | 78,353 | 51,514 | 78,353 | (1,164) | 77,189 | 99% |
| 10120901 51800 PART-TIME WAGES | 13,009 | 32,486 | 18,544 | 18,544 | 12,072 | 18,544 | 374 | 18,918 | 102% |
| 10120901 53645 TRAINING | 1,490 | 1,720 | 5,000 | 5,000 | 2,340 | 5,000 | | 5,000 | 100% |
| 10120901 54310 EQUIPMENT MAINTENANCE | 4,400 | 9,119 | 5,500 | 7,700 | 7,211 | 7,000 | | 7,000 | 127% |
| 10120901 56146 MEDICAL EQUIPMENT | - | 14,459 | 20,000 | 20,000 | 19,916 | 20,000 | | 20,000 | 100% |
| 10120901 56900 OTHER SUPPLIES | 10,337 | 14,321 | 16,720 | 14,520 | 9,042 | 16,700 | | 16,700 | 100% |
| 10120901 57300 NEW EQUIPMENT | 581 | 1,092 | 1,500 | 1,500 | 1,023 | 2,000 | | 2,000 | 133% |
| 10120901 58790 INCENTIVE | 22,000 | 22,000 | 22,000 | 22,000 | 21,950 | 22,000 | | 22,000 | 100% |
| TOTAL AMBULANCE | 143,648 | 172,587 | 188,856 | 188,856 | 137,290 | 190,836 | (3,729) | 187,107 | 99% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|-----------------------------------|-----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| VISITING NURSE ASSOCIATION | | | | | | | | | |
| 10130101 51130 | OVERTIME | 6,361 | 5,969 | - | - | 3,212 | - | - | |
| 10130101 51300 | SEASONAL HELP | 64 | 2,272 | - | - | 1,408 | - | - | |
| 10130101 51600 | DEPARTMENT HEAD WAGES | 72,857 | 76,923 | 77,390 | 77,390 | 51,401 | 78,155 | 1,954 | 80,109 104% |
| 10130101 51610 | SUPERVISORS | 54,045 | 57,322 | 55,947 | 55,947 | 38,210 | 55,947 | | 55,947 100% |
| 10130101 51615 | ASSISTANT WAGES | 69,686 | 70,161 | 70,872 | 70,872 | 46,699 | 70,870 | | 70,870 100% |
| 10130101 51645 | NURSES SALARY | 133,374 | 212,489 | 180,052 | 180,052 | 117,534 | 169,628 | | 169,628 94% |
| 10130101 51646 | NURSE AIDES | 55,992 | 73,804 | 73,850 | 73,850 | 44,032 | 73,850 | | 73,850 100% |
| 10130101 51700 | ADMINISTRATIVE WAGES | (39) | - | - | - | - | - | | - |
| 10130101 51710 | PER DIEM NURSES | 71,038 | 30,496 | 43,331 | 43,331 | 30,782 | 61,331 | | 61,331 142% |
| 10130101 52610 | CLOTHING ALLOWANCE | 538 | 450 | - | - | 450 | - | | - |
| 10130101 53300 | PROFESSIONAL/TECH SERVICES | 90,244 | 121,280 | 100,000 | 108,575 | 87,035 | 135,000 | | 135,000 135% |
| 10130101 53400 | OTHER PROFESS/TECH SERVICES | 6,550 | 9,280 | 7,210 | 7,210 | 1,600 | 7,210 | | 7,210 100% |
| 10130101 53600 | ACCOUNTING SERVICES/AUDIT | 4,756 | 4,830 | 6,010 | 6,010 | 4,750 | 5,010 | | 5,010 83% |
| 10130101 53635 | PATIENT SATISFACTION SURVEY | 1,635 | 2,178 | 7,000 | 7,000 | 273 | 17,000 | | 17,000 243% |
| 10130101 53700 | CONTRACT MAINTENANCE/LEASES | 11,596 | 9,966 | 11,905 | 11,905 | 5,714 | 12,143 | | 12,143 102% |
| 10130101 54300 | REPAIRS & MAINTENANCE | 9,495 | 13,121 | 10,497 | 10,497 | 105 | 12,224 | | 12,224 116% |
| 10130101 56100 | OPERATING EXPENSES | 8,314 | 9,636 | 12,443 | 12,443 | 5,411 | 13,643 | | 13,643 110% |
| 10130101 56900 | OTHER SUPPLIES | 6,622 | 11,332 | 12,000 | 12,000 | 9,579 | 15,000 | | 15,000 125% |
| 10130101 58110 | TRAINING/MTGS/DUES/SUBSCRIP | 10,761 | 11,806 | 15,420 | 15,420 | 11,644 | 13,787 | | 13,787 89% |
| 10130101 58300 | EMPLOYEE REIMBURSEMENT | 16,885 | 18,752 | 19,950 | 19,950 | 9,482 | 20,250 | | 20,250 102% |
| 10130101 58775 | COMMUNITY HEALTH PROGRAM | 5,394 | 4,808 | 7,500 | 7,500 | 2,318 | 4,287 | | 4,287 57% |
| 10130101 58790 | MISCELLANEOUS EXPENSES | 2,437 | 1,795 | 4,000 | 2,425 | 2,425 | 4,000 | | 4,000 100% |
| TOTAL VNA | 638,604 | 748,671 | 715,377 | 722,377 | 474,065 | 769,335 | 1,954 | 771,289 | 108% |
| SCHOOL NURSING | | | | | | | | | |
| 10130103 51130 | OVERTIME | 1,717 | 1,285 | 1,000 | 1,000 | 421 | 500 | | 500 50% |
| 10130103 51645 | NURSES SALARY | 322,863 | 341,679 | 311,417 | 311,417 | 196,662 | 248,855 | | 248,855 80% |
| 10130103 51646 | NURSE AIDES | 46,877 | 55,187 | 49,621 | 49,621 | 37,260 | 67,168 | | 67,168 135% |
| 10130103 51700 | ADMINISTRATIVE WAGES | 8,485 | - | - | 12,047 | 5,056 | 12,047 | (2,047) | 10,000 |
| 10130103 51710 | OTHER WAGES | 7,470 | 16,858 | 17,047 | 1,000 | - | - | - | - 0% |
| 10130103 55330 | TELEPHONE & FAX SERVICE | 1,071 | 680 | 2,000 | 1,388 | 339 | 1,000 | | 1,000 50% |
| 10130103 56100 | OPERATING EXPENSES | 952 | - | 2,388 | - | - | 1,100 | | 1,100 46% |
| TOTAL SCHOOL NURSING | 389,435 | 415,689 | 383,473 | 376,473 | 239,738 | 330,670 | (2,047) | 328,623 | 86% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|------------------------------|----------------|----------------|----------------|----------------|---------------|----------------|----------------|----------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| SOCIAL SERVICES | | | | | | | | | |
| 10130301 51600 | 654 | - | - | - | - | - | | | |
| 10130301 51610 | 67,665 | 55,111 | 54,327 | 54,327 | 36,223 | 55,400 | | 55,400 | 102% |
| 10130301 51615 | 18,970 | 34,784 | 20,824 | 20,824 | 13,439 | 34,707 | | 34,707 | 167% |
| 10130301 51700 | 2,123 | 232 | 4,600 | 4,600 | 785 | 5,960 | (1,960) | 4,000 | 87% |
| 10130301 51800 | 5,617 | 2,247 | 2,500 | 2,500 | 4,878 | 3,000 | (3,000) | - | 0% |
| 10130301 56100 | 1,226 | 6,720 | 3,435 | 3,435 | 1,308 | 3,435 | 565 | 4,000 | 116% |
| 10130301 58775 | 26 | - | - | - | - | 1,500 | (1,500) | - | |
| 10130301 58790 | 586 | - | 1,500 | 1,500 | - | - | | - | 0% |
| 10130301 58797 | | 1,463 | | | 1,140 | | | | |
| 10130301 NEW | | | | | | | | 6,600 | |
| TOTAL SOCIAL SERVICES | 96,867 | 100,557 | 87,186 | 87,186 | 57,773 | 104,002 | (5,895) | 104,707 | 120% |
| SENIOR CENTER | | | | | | | | | |
| 10130501 51300 | - | - | 4,000 | 4,000 | - | - | - | - | 0% |
| 10130501 51600 | 727 | - | - | - | - | - | - | - | |
| 10130501 51610 | 36,963 | 41,314 | 41,312 | 41,312 | 27,013 | 41,314 | | 41,314 | 100% |
| 10130501 51615 | 31,380 | 36,183 | | 40,388 | 20,817 | | | - | |
| | | | 13,728 | | | 13,728 | | 13,728 | 100% |
| | | | 26,660 | | | 26,146 | | 26,146 | 98% |
| 10130501 51700 | 1,152 | - | - | - | - | - | | - | |
| 10130501 51800 | 34,893 | 34,476 | 30,000 | 30,000 | 24,243 | 32,535 | | 32,535 | 108% |
| 10130501 53700 | 919 | 1,704 | 1,420 | 1,420 | - | 1,420 | | 1,420 | 100% |
| 10130501 54310 | 1,762 | 3,469 | 3,000 | 3,300 | 2,392 | 3,000 | | 3,000 | 100% |
| 10130501 56100 | 8,275 | 7,923 | 8,690 | 8,390 | 4,195 | 8,690 | | 8,690 | 100% |
| 10130501 56910 | 929 | - | - | - | - | - | - | - | |
| 10130501 58775 | 13,925 | 13,310 | 13,310 | 13,000 | 6,760 | 15,000 | | 15,000 | 113% |
| TOTAL SENIOR CENTER | 130,925 | 138,379 | 142,120 | 141,810 | 85,420 | 141,833 | - | 141,833 | 100% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|-----------------|----------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| PW-ADMINISTRATION | | | | | | | | | |
| 10140101 51600 DEPARTMENT HEAD WAGES | 102,505 | 103,219 | 104,252 | 104,252 | 69,289 | 105,283 | 2,632 | 107,915 | 104% |
| 10140101 53300 PROFESSIONAL/TECH SERVICES | 17,071 | 15,933 | 15,000 | 15,000 | 4,963 | 15,000 | | 15,000 | 100% |
| 10140101 58110 TRAINING/MTGS/DUES/SUBSCRIP | 3,331 | 3,350 | 3,675 | 3,675 | 3,124 | 3,675 | | 3,675 | 100% |
| TOTAL PW ADMIN | 122,907 | 122,502 | 122,927 | 122,927 | 77,376 | 123,958 | 2,632 | 126,590 | 103% |
| PW-HIGHWAY | | | | | | | | | |
| 10140103 51130 OVERTIME | 34,616 | 15,570 | 20,000 | 20,000 | 12,004 | 20,500 | | 20,500 | 103% |
| 10140103 51300 SEASONAL HELP | (71) | - | - | - | - | - | - | - | |
| 10140103 51301 SEASONAL HELP SUMMER | 22,491 | 20,836 | 18,500 | 18,500 | 16,376 | 22,000 | | 22,000 | 119% |
| 10140103 51610 SUPERVISORS | 57,994 | 60,672 | 59,300 | 59,300 | 36,607 | 59,301 | | 59,301 | 100% |
| 10140103 51620 PUBLIC WORKS EMPLOYEES | 593,402 | 600,515 | 604,844 | 604,844 | 402,149 | 629,308 | | 629,308 | 104% |
| 10140103 51710 POSITION UPGRADE PAY | 8,533 | 7,300 | 9,000 | 9,000 | 4,256 | 9,000 | | 9,000 | 100% |
| 10140103 51805 PT SNOWPLOW DRIVERS | 6,879 | 5,300 | 7,000 | 7,000 | 10,430 | 7,000 | | 7,000 | 100% |
| 10140103 51815 OVERTIME SNOW PLOWING | 82,714 | 100,319 | 75,000 | 75,000 | 74,885 | 75,000 | | 75,000 | 100% |
| 10140103 53645 TRAINING | 1,575 | 375 | 1,800 | 1,500 | 350 | 1,800 | | 1,800 | 100% |
| 10140103 53700 CONTRACT MAINTENANCE/LEASES | 1,668 | 1,513 | 3,000 | 3,000 | 150 | 3,000 | | 3,000 | 100% |
| 10140103 55300 TELEPHONE/CABLE | 4,227 | 4,520 | 5,000 | 5,000 | 2,533 | 5,000 | | 5,000 | 100% |
| 10140103 56260 GASOLINE/OIL | 66,556 | 47,945 | 50,000 | 50,000 | 44,338 | 50,000 | (5,000) | 45,000 | 90% |
| 10140103 56265 DIESEL FUEL | 74,067 | 69,971 | 70,500 | 59,700 | 42,369 | 70,500 | (5,500) | 65,000 | 92% |
| 10140103 56730 UNIFORMS | 7,093 | 7,015 | 8,000 | 8,000 | 3,539 | 8,000 | | 8,000 | 100% |
| 10140103 56900 OTHER SUPPLIES | 2,187 | 1,560 | 2,300 | 2,600 | 1,945 | 2,300 | | 2,300 | 100% |
| 10140103 57300 NEW EQUIPMENT | 2,991 | 3,091 | 3,000 | 3,000 | 2,160 | 3,000 | | 3,000 | 100% |
| 10140103 58300 EMPLOYEE REIMBURSEMENT | 5,366 | 5,490 | 5,000 | 5,800 | 3,054 | 5,000 | | 5,000 | 100% |
| TOTAL PW HIGHWAY | 972,285 | 951,991 | 942,244 | 932,244 | 657,145 | 970,709 | (10,500) | 960,209 | 102% |
| PW-VEHICLE MAINTENANCE | | | | | | | | | |
| 10140105 51620 PUBLIC WORKS EMPLOYEES | 151,884 | 155,462 | 155,584 | 155,584 | 104,249 | 161,878 | | 161,878 | 104% |
| 10140105 56100 OPERATING EXPENSES | 1,028 | 1,814 | 2,100 | 2,100 | 892 | 2,100 | | 2,100 | 100% |
| 10140105 56300 SNOW PLOW BLADES | 3,450 | 8,332 | 3,400 | 3,400 | 2,547 | 3,400 | | 3,400 | 100% |
| 10140105 56700 VEHICLE/EQUIP PARTS | 62,124 | 58,429 | 62,000 | 78,500 | 65,656 | 64,000 | (2,000) | 62,000 | 100% |
| 10140105 56705 OXYGEN & WELDING | 2,446 | 1,542 | 2,000 | 2,000 | 649 | 2,000 | | 2,000 | 100% |
| 10140105 56715 TIRES | 7,695 | 8,914 | 5,100 | 5,100 | 3,123 | 5,100 | | 5,100 | 100% |
| TOTAL PW VEHICLE MAINTENANCE | 228,626 | 234,492 | 230,184 | 246,684 | 177,116 | 238,478 | (2,000) | 236,478 | 103% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|------------------|-----------------|----------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET |
| PW-ROAD UPKEEP | | | | | | | | | |
| 10140107 56300 | | (300) | - | - | - | - | - | - | |
| 10140107 56301 | 104,032 | 232,192 | 105,000 | 105,000 | 96,917 | 125,000 | | 125,000 | 119% |
| 10140107 56302 | 103 | 258 | 300 | 594 | 387 | 300 | | 300 | 100% |
| 10140107 56303 | 5,139 | 5,071 | 5,000 | 5,028 | 5,028 | 5,000 | | 5,000 | 100% |
| 10140107 56304 | 4,493 | 4,500 | 4,500 | 4,500 | 4,470 | 4,500 | | 4,500 | 100% |
| 10140107 56305 | 3,000 | 2,783 | 3,000 | 2,678 | 2,678 | 3,000 | | 3,000 | 100% |
| 10140107 56306 | 4,000 | 3,900 | 4,000 | 4,000 | 3,900 | 4,000 | | 4,000 | 100% |
| 10140107 57301 | 3,949 | 791 | 2,000 | 2,000 | 1,682 | 2,000 | | 2,000 | 100% |
| TOTAL PW ROAD UPKEEP | 124,415 | 249,494 | 123,800 | 123,800 | 115,063 | 143,800 | - | 143,800 | 116% |
| PW-DRAINAGE IMPROVEMENT | | | | | | | | | |
| 10140109 56307 | 3,220 | 2,926 | 3,000 | 3,000 | 3,000 | 3,000 | | 3,000 | 100% |
| 10140109 56308 | 2,971 | 2,726 | 3,000 | - | 1,513 | 3,000 | | 3,000 | 100% |
| 10140109 56310 | (9) | - | - | - | - | - | | - | |
| TOTAL PW DRAINAGE | 6,183 | 5,652 | 6,000 | 3,000 | 4,513 | 6,000 | - | 6,000 | 100% |
| PW-PROPERTY MAINTENANCE | | | | | | | | | |
| 10140111 58200 | 15,772 | 17,405 | 15,500 | 16,500 | 12,606 | 15,500 | | 15,500 | 100% |
| 10140111 58205 | 6,633 | 6,235 | 6,538 | 6,538 | 4,391 | 6,538 | | 6,538 | 100% |
| 10140111 58210 | 29,473 | 34,638 | 25,000 | 32,000 | 21,991 | 25,000 | | 25,000 | 100% |
| 10140111 58215 | 1,658 | 566 | - | - | - | - | | - | |
| 10140111 58220 | 10,412 | 6,242 | 12,000 | 6,500 | 4,270 | 12,000 | | 12,000 | 100% |
| 10140111 58225 | 14,381 | 18,294 | 15,500 | 18,500 | 10,431 | 15,500 | | 15,500 | 100% |
| 10140111 58230 | 4,570 | 6,186 | 6,200 | 6,700 | 4,148 | 6,200 | | 6,200 | 100% |
| 10140111 58235 | 5,193 | 9,643 | 9,000 | 9,000 | 4,635 | 9,000 | | 9,000 | 100% |
| TOTAL PW PROPERTY MAINTENANCE | 88,094 | 99,209 | 89,738 | 95,738 | 62,472 | 89,738 | - | 89,738 | 100% |
| PW-SANITATION | | | | | | | | | |
| 10140113 51620 | 13,925 | 13,346 | 16,500 | 16,500 | 9,144 | 16,830 | | 16,830 | 102% |
| 10140113 54210 | 510,293 | 525,602 | 541,370 | 541,370 | 406,027 | 597,507 | | 597,507 | 110% |
| 10140113 54215 | 65,572 | 62,431 | 62,640 | 62,640 | 38,768 | 62,640 | (2,640) | 60,000 | 96% |
| 10140113 54220 | 356,170 | 345,253 | 285,360 | 285,360 | 162,336 | 285,360 | (12,360) | 273,000 | 96% |
| 10140113 56100 | 3,295 | 4,719 | 5,000 | 5,000 | 2,756 | 5,000 | | 5,000 | 100% |
| 10140113 58790 | 25,555 | 32,702 | 45,000 | 32,500 | 18,902 | 45,000 | | 45,000 | 100% |
| TOTAL PW SANITATION | 974,809 | 984,052 | 955,870 | 943,370 | 637,933 | 1,012,337 | (15,000) | 997,337 | 104% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 | 2014 | 2015 | 2015 | 2015 | 2016 | 2016 | 2016 | % of 2015 | |
|-----------------------------------|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|------------------|-------------|
| | ACTUAL | ACTUAL | ADOPTED | REVISED | as of 2/28/15 | DEPT PROP | MAYOR CHG | MAYOR PROP | BUDGET | |
| LIBRARY | | | | | | | | | | |
| 10150101 51160 | CUSTODIAN SALARIES | 13,856 | 13,950 | 14,436 | 14,436 | 9,344 | 14,579 | 14,579 | 101% | |
| 10150101 51600 | DEPARTMENT HEAD WAGES | 66,165 | 66,901 | 67,571 | 67,571 | 45,068 | 68,239 | 1,706 | 69,945 | 104% |
| 10150101 51610 | SUPERVISORS | 115,533 | 140,754 | 140,754 | 140,754 | 92,031 | 140,754 | | 140,754 | 100% |
| 10150101 51615 | SR. LIBRARY ASSISTANT WAGES | 97,744 | 99,466 | 97,297 | 97,297 | 64,306 | 97,296 | | 97,296 | 100% |
| 10150101 51700 | OTHER WAGES | 2,721 | - | - | - | - | - | - | - | |
| 10150101 51710 | OTHER WAGES | 39 | - | - | - | - | - | - | - | |
| 10150101 51800 | PART-TIME WAGES--LIBRARY ASST'S | 121,740 | 107,131 | 110,487 | 110,487 | 68,355 | 112,093 | 1,185 | 113,278 | 103% |
| 10150101 53700 | CONTRACT MAINTENANCE/LEASES | 1,790 | 2,246 | 3,100 | 3,100 | 1,479 | 3,100 | | 3,100 | 100% |
| 10150101 55330 | TELEPHONE & FAX SERVICE | 2,157 | 2,070 | 2,400 | 2,400 | 1,164 | 2,400 | | 2,400 | 100% |
| 10150101 56100 | OPERATING EXPENSES | 11,491 | 12,074 | 13,668 | 13,668 | 5,723 | 13,668 | | 13,668 | 100% |
| 10150101 56140 | LION REG NETWORK | 41,013 | 40,283 | 40,000 | 40,000 | 20,235 | 40,000 | | 40,000 | 100% |
| 10150101 56420 | LIBRARY BOOKS | 38,592 | 57,866 | 60,000 | 60,463 | 43,192 | 60,000 | | 60,000 | 100% |
| 10150101 56430 | BOOKS & MAGAZINES | 19,449 | - | - | - | - | - | - | - | |
| 10150101 56440 | LOST BOOKS | 689 | 1,009 | 1,300 | 1,300 | - | 1,000 | | 1,000 | 77% |
| TOTAL LIBRARY | | 532,980 | 543,749 | 551,013 | 551,476 | 350,898 | 553,129 | 2,891 | 556,020 | 101% |
| PARKS AND RECREATION | | | | | | | | | | |
| 10160101 51600 | DEPARTMENT HEAD WAGES | 66,741 | 66,786 | 67,788 | 67,788 | 44,991 | 68,122 | 1,703 | 69,825 | 103% |
| 10160101 51610 | SUPERVISORS | 45,885 | 46,263 | 46,800 | 46,800 | 28,451 | 46,800 | | 46,800 | 100% |
| 10160101 51615 | ASSISTANT WAGES | 18,012 | 34,707 | 34,016 | 34,016 | 26,590 | 29,903 | | 29,903 | 88% |
| 10160101 51700 | ADMINISTRATIVE WAGES | 260 | 596 | - | - | 2,149 | - | - | - | |
| 10160101 51710 | PLAYGROUND & CUSTODIAN | 72,154 | 66,638 | 81,668 | 77,668 | 61,735 | 84,170 | | 84,170 | 103% |
| 10160101 51800 | PART-TIME WAGES | 20,880 | 13,739 | 18,465 | 18,465 | 8,430 | 18,465 | | 18,465 | 100% |
| 10160101 53700 | CONTRACT MAINTENANCE/LEASES | - | 118,600 | 118,600 | 118,600 | 67,696 | 128,088 | 10,512 | 138,600 | 117% |
| 10160101 54300 | REPAIRS & MAINTENANCE | 141,683 | 38,956 | 37,500 | 40,800 | 29,368 | 34,500 | | 34,500 | 92% |
| 10160101 56100 | OPERATING EXPENSES | 22,268 | 28,712 | 26,000 | 26,000 | 16,150 | 24,000 | | 24,000 | 92% |
| 10160101 56220 | ELECTRICITY | 16,248 | 20,526 | 17,290 | 18,990 | 16,733 | 15,000 | | 15,000 | 87% |
| 10160101 58790 | MISCELLANEOUS EXPENSES | 668 | 882 | 1,000 | - | - | - | | - | 0% |
| TOTAL PARKS AND RECREATION | | 404,799 | 436,407 | 449,127 | 449,127 | 302,293 | 449,048 | 12,215 | 461,263 | 103% |
| DEBT SERVICE | | | | | | | | | | |
| 10180101 58810 | GEN OBLIGATION BOND PRINCIPAL | 1,535,001 | 1,530,000 | 1,516,063 | 1,625,000 | 1,625,000 | 1,620,000 | | 1,620,000 | 107% |
| 10180101 58811 | GEN OBLIGATION BOND INTEREST | 563,021 | 574,700 | 683,770 | 579,831 | 452,269 | 519,481 | | 519,481 | 76% |
| 10180101 58815 | GROTON BOND PRINCIPAL | 67,532 | 71,489 | 72,229 | 72,229 | 56,421 | 19,044 | | 19,044 | 26% |
| 10180101 58816 | GROTON BOND INTEREST | 12,627 | 8,669 | 4,931 | 4,931 | 3,698 | 996 | | 996 | 20% |
| 10180101 58820 | CLEAN WATER BOND PRINCIPAL | 257,165 | 259,439 | 261,760 | 261,760 | 170,539 | 432,280 | | 432,280 | 165% |
| 10180101 58821 | CLEAN WATER BOND INTEREST | 57,788 | 52,603 | 47,372 | 47,372 | 31,164 | 115,082 | | 115,082 | 243% |
| 10180101 58830 | PROJECTS IN PROGRESS | 75,248 | 128,436 | 175,000 | 170,002 | 39,845 | 150,000 | | 150,000 | 86% |
| TOTAL DEBT SERVICE | | 2,568,382 | 2,625,337 | 2,761,125 | 2,761,125 | 2,378,937 | 2,856,883 | - | 2,856,883 | 103% |

2016 MAYOR'S PROPOSED BUDGET
EXPENDITURES

| | 2013 ACTUAL | 2014 ACTUAL | 2015 ADOPTED | 2015 REVISED | 2015 as of 2/28/15 | 2016 DEPT PROP | 2016 MAYOR CHG | 2016 MAYOR PROP | % of 2015 BUDGET |
|--|-------------------|-------------------|-------------------|-------------------|-----------------------|-------------------|-------------------|--------------------|---------------------|
| CONTRIBUTION TO CNR | | | | | | | | | |
| 10185101 58790 CONTRIBUTION TO CAPITAL | 853,571 | 739,608 | 495,500 | 495,500 | - | 647,587 | | 647,587 | 131% |
| TOTAL CONTR TO CNR | 853,571 | 739,608 | 495,500 | 495,500 | - | 647,587 | - | 647,587 | 131% |
| TRANSFERRED FUNDS | | | | | | | | | |
| 10185101 59300 TRANSFERRED FUNDS | | 112,052 | | - | - | - | - | - | |
| TOTAL TRANSFERRED FUNDS | | 112,052 | | | | | | | |
| TOTAL GENERAL GOVERNMENT | 19,799,986 | 20,710,950 | 22,454,374 | 22,435,373 | 14,104,637 | 23,893,139 | (974,057) | 22,925,682 | 102% |
| BOARD OF EDUCATION | 29,693,964 | 30,229,862 | 30,229,862 | 30,229,862 | | 30,831,296 | | 30,831,296 | |
| TOTAL EXPENDITURES | 49,493,950 | 50,940,812 | 52,684,236 | 52,665,235 | 14,104,637 | 54,724,435 | (974,057) | 53,756,978 | |

2016 MAYOR'S PROPOSED BUDGET
REVENUES

| | ORG | OBJ | DESCRIPTION | 2013 ACTUAL | 2014 ACTUAL | 2015 BUDGET | 2015 as of 2/28/2015 | 2016 PROJECTION |
|----------------------|---------|-------|-----------------------------|------------------|------------------|------------------|-------------------------|--------------------|
| General Government | 1011401 | 47009 | MISCELLANEOUS | 192,449 | 187,476 | 70,000 | 83,974 | 40,000 |
| Charges for Services | 1011401 | 47013 | GALES FERRY LANDING LEASING | 30,080 | 53,229 | 20,000 | 47,993 | 71,000 |
| | 1011401 | 47019 | RED WOLFANTENNAE LEASE | 62,184 | 62,762 | 55,000 | 60,447 | 55,000 |
| | 1011401 | 47022 | TOWN CLERK FEES | 112,312 | 107,882 | 90,000 | 61,460 | 88,500 |
| | 1011401 | 47023 | ZONING/WETLANDS/ZBA FEES | 10,465 | 11,856 | 15,000 | 7,851 | 14,000 |
| | 1011401 | 47024 | ASSESSOR'S FEES | 2,046 | 1,552 | 1,500 | 931 | 1,500 |
| | 1011401 | 47025 | PLANNING | 8,754 | 6,762 | 7,500 | 1,804 | 7,500 |
| | 1011401 | 47036 | OTHER LICENSE/PERMIT FEE | 10,660 | 12,270 | 4,000 | 4,230 | 4,000 |
| | 1011401 | 47040 | BUILDING PERMIT FEES | 93,041 | 88,146 | 90,000 | 43,332 | 95,000 |
| | 1011401 | 47045 | ASSESSMENTS RECEIVABLE | 315,056 | 415,056 | 415,056 | - | 415,056 |
| | 1011401 | 47050 | LVES CONTR TO PT DRIVER | 20,924 | 23,180 | 24,025 | - | 25,480 |
| | 1011401 | 47051 | LVES CONTR TO EMS BLDG | 100,000 | 100,000 | 100,000 | - | 100,000 |
| | 1011401 | 47052 | LVES CONTR TO ANNL BGT | 50,000 | 20,000 | 20,000 | - | 20,000 |
| | 1011401 | 47053 | LVES CONTR TO MED EQUIPMENT | - | 14,281 | 20,000 | - | 20,000 |
| | 1011401 | 49006 | WPCA CONTR TO FINANCE OFC | 10,800 | 15,000 | 40,000 | - | 40,000 |
| | 1011401 | 49050 | WPCA RENT TO TOWN | 6,000 | 6,000 | - | - | - |
| | | | | 1,024,771 | 1,125,452 | 972,081 | 312,022 | 997,036 |
| General Government | 1011402 | 41005 | TELEPHONE LINE GRANTS | 36,291 | 34,631 | 40,000 | - | 40,000 |
| Grants | 1011402 | 42001 | PILOT: STATE PROPERTY | 480,091 | 182,439 | 758,771 | 693,548 | 1,009,346 |
| | 1011402 | 42006 | PROPERTY TAX RELIEF ELDERLY | 67,663 | 68,116 | 75,652 | 69,113 | 67,000 |
| | 1011402 | 42000 | SPECIAL REVENUE SHARING | 172,473 | 182,439 | - | - | - |
| | 1011402 | 42007 | DISABLED REIMBURSEMENT | 1,291 | 1,168 | 1,341 | 1,045 | 1,341 |
| | 1011402 | 42010 | CIVIL PREPAREDNESS REIMB | - | - | 10,000 | - | 12,500 |
| | 1011402 | 42011 | ADDITIONAL VETERANS GRANT | 4,165 | 4,371 | 5,642 | 5,022 | 5,642 |
| | 1011402 | 42012 | MISCELLANEOUS STATE GRANTS | 74,333 | 68,118 | - | 9,709 | - |
| | 1011402 | 42014 | PEQUOT FUND | 946,621 | 940,254 | 943,883 | 316,395 | 960,637 |
| | | | | 1,782,928 | 1,481,536 | 1,835,289 | 1,094,832 | 2,096,466 |
| Public Safety | 1012001 | 47007 | DISPATCH REGIONALIZATION | 94,890 | 55,878 | 55,812 | 28,040 | 55,000 |
| Charges for Services | 1012001 | 47017 | FIRE POLICE CHARGES | 2,513 | 50 | 2,000 | - | 2,000 |
| | 1012001 | 47018 | POLICE OT | 290,903 | 138,578 | 50,000 | 68,675 | 50,000 |
| | | | | 388,306 | 194,506 | 107,812 | 96,715 | 107,000 |

2016 MAYOR'S PROPOSED BUDGET
REVENUES

| | | | | | | | | |
|----------------------|---------|-------|-------------------------------|------------|------------|------------|-----------|------------------|
| Public Safety | 1012002 | 42015 | POLICE GRANTS | 2,297 | - | - | - | - |
| Grants | 1012002 | 42034 | DUI GRANT REIMBURSEMENT | 40,496 | 59,506 | 40,000 | 53,208 | 40,000 |
| | 1012002 | 47049 | DISPATCH PRESTON | 25,000 | 25,000 | 25,000 | 12,500 | 25,000 |
| | | | | 67,793 | 84,506 | 65,000 | 65,708 | 65,000 |
| Health & Welfare | 1013001 | 47021 | SENIOR CENTER FEES | 10,102 | 10,421 | 11,000 | 6,383 | 12,000 |
| Charges for Services | 1013001 | 47034 | PUBLIC HEALTH NURSING FEES | 743,590 | 900,039 | 840,000 | 583,638 | 925,000 |
| | | | | 753,692 | 910,460 | 851,000 | 590,021 | 937,000 |
| Health & Welfare | 1013002 | 42003 | YOUTH SERVICES | 23,731 | 23,482 | 23,000 | 11,845 | - |
| Grants | 1013002 | 42032 | PILOT: SR HOUSING AUTHORITY | 8,650 | 8,240 | - | - | 8,200 |
| | 1013002 | 42041 | ENRICHMENT PROG SOC SERV | - | 150 | - | 3,296 | 2,000 |
| | | | | 32,381 | 31,872 | 23,000 | 15,141 | 10,200 |
| Public Works | 1014001 | 47020 | TIPPING FEES | 74,674 | 125,263 | 62,640 | 35,591 | 67,000 |
| Charges for Services | 1014001 | 47026 | RECYCLING FEES | 18,457 | 5,494 | 6,000 | 3,840 | 6,000 |
| | | | | 93,131 | 130,757 | 68,640 | 39,431 | 73,000 |
| Library | 1015001 | 47032 | LIBRARY FEES | 5,555 | 5,060 | 5,500 | 2,915 | 5,500 |
| Charges for Services | | | | 5,555 | 5,060 | 5,500 | 2,915 | 5,500 |
| Parks & Rec | 1016001 | 47033 | PROGRAM REGISTRATION FEES | 45,865 | 57,275 | 61,000 | 15,840 | 62,000 |
| Charges for Services | | | | 45,865 | 57,275 | 61,000 | 15,840 | 62,000 |
| Education | 1017001 | 47010 | VO AG TUITION | 1,293,782 | 1,171,281 | 1,280,000 | 827,522 | 1,125,795 |
| Charges for Services | 1017001 | 47011 | SPECIAL EDUCATION TUITION | 163,052 | 60,059 | 150,000 | 66,754 | 150,000 |
| | 1017001 | 47012 | NON RESIDENT TUITION | 76,463 | 129,283 | 75,000 | 55,550 | 70,000 |
| | | | | 1,533,297 | 1,360,623 | 1,505,000 | 949,826 | 1,345,795 |
| Education | 1017002 | 42004 | PUBLIC SCHOOL PRINCIPAL REIMB | 44,054 | 41,976 | 55,000 | - | - |
| Grants | 1017002 | 42005 | PUBLIC SCHOOL INTEREST REIMB | - | 1,049 | 4,000 | - | - |
| | 1017002 | 42016 | FEDERAL PUBLIC LAW 874 | 530,736 | 474,497 | 525,000 | 70,645 | 500,000 |
| | 1017002 | 42017 | TRANSPORTATION | 168,845 | 154,107 | 163,327 | - | 155,665 |
| | 1017002 | 42018 | VOAG GRANT | 509,972 | 509,972 | 709,151 | 788,102 | 709,151 |
| | 1017002 | 42020 | EDUCATION COST SHARING | 12,134,320 | 12,136,381 | 12,176,127 | 6,089,064 | 12,178,128 |

2016 MAYOR'S PROPOSED BUDGET
REVENUES

| | | | | | | | | |
|----------|---------|-------|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 1017002 | 42021 | SPED/EXCESS COST | 708,696 | - | - | - | - |
| | 1017002 | 42022 | SPED/AGENCY PLACEMENT | 304,272 | - | - | - | - |
| | 1017002 | 42042 | SPED SUPPLEMENTAL | 160,239 | - | - | - | - |
| | | | | 14,561,134 | 13,317,982 | 13,632,605 | 6,947,811 | 13,542,944 |
| Taxes | 1019501 | 41000 | PROPERTY TAXES, CURRENT | 30,018,052 | 30,563,641 | 32,940,746 | 30,971,723 | |
| | 1019501 | 41001 | ARREARS | 223,239 | 376,874 | 262,086 | 178,714 | 262,086 |
| | 1019501 | 41002 | INTEREST | 159,667 | 342,145 | 172,183 | 92,200 | 172,183 |
| | 1019501 | 41003 | SUSPENSE TAX COLLECTIONS | 8,562 | 262,544 | 9,300 | 10,193 | 9,300 |
| | 1019501 | 41004 | LIENS | 9,925 | 12,606 | 3,900 | 7,610 | 3,900 |
| | | | | 30,419,445 | 31,557,810 | 33,388,215 | 31,260,440 | 447,469 |
| Surplus | 1019502 | 49007 | SURPLUS APPLIED | - | - | 100,000 | - | 100,000 |
| Interest | 1019503 | 48001 | INTEREST ON DEPOSITS | 17,130 | 15,749 | 15,000 | 8,671 | 15,000 |
| | | | | 17,130 | 15,749 | 115,000 | 8,671 | 115,000 |

| | |
|----------------|------------|
| | 19,804,410 |
| Proposed Taxes | 33,952,568 |
| Total Revenues | 53,756,978 |

| | Dept | Acct | 2015 Appropr | Curr Appropr Balance | Dept Request | MAYOR'S PROPOSED | | | | | | | | | | |
|-------------------------------|---|-----------|-----------------|----------------------------|-----------------|-------------------|------------------|----------------|--------------------|------------------------|-----------------|-----------------------|-----------------------|------------|----------------|------------------|
| | | | | | | Proposed Total | Tax Levy | LoCIP Grant | Munic Rev Grant | Town Aid Road Grant | Other Grants | Proposed Borrowing | Approved Borrowing | Conveyance | Other | Total |
| General Government | | | | | | | | | | | | | | | | |
| 1 | Gales Ferry/Rte 12 Streetscape Impr | Planning | NEW ACCT | - | - | 500,000 | 500,000 | | | | | | | | | 500,000 |
| 2 | Fairway Drive Extension | Planning | NEW ACCT | - | - | 480,000 | 480,000 | | | | | | | | | 480,000 |
| 3 | GIS Reserve | Planning | 21014301-53315 | 3,000 | 31,194 | 3,000 | 3,000 | 3,000 | | | | | | | | 3,000 |
| 4 | Nutmeg Network for Internet | MIS | NEW ACCT | - | - | 31,700 | 31,700 | | | | | | | | | 31,700 |
| 5 | Technology Repl Reserve | MIS | 21012151-57310 | 30,000 | ##### | ##### | 30,000 | 30,000 | | | | | | | | 30,000 |
| 6 | Laptop Repl | Town Cncl | 21010101-57300 | 1,500 | 9,341 | 1,500 | 1,500 | 1,500 | | | | | | | | 1,500 |
| 7 | Library Reserve | Library | 21050101-58790 | 10,000 | - | 10,000 | 10,000 | 10,000 | | | | | | | | 10,000 |
| 8 | Revaluation Reserve | Assessor | 21012103-53305 | 50,000 | 102,166 | 25,000 | 25,000 | 25,000 | | | | | | | | 25,000 |
| 9 | Sawmill--Install and line machinery | Hist Dist | NEW ACCT | - | - | 15,000 | 15,000 | 7,500 | | | | | | | | 15,000 |
| 10 | Nathan Lester House--Replace section of barn | Hist Dist | NEW ACCT | - | - | 5,000 | 5,000 | | | | | | | | | 5,000 |
| | | | | 94,500 | 149,740 | 1,101,200 | 1,101,200 | 77,000 | - | - | - | 1,024,200 | - | - | - | 1,101,200 |
| Public Safety | | | | | | | | | | | | | | | | |
| 1 | Radio Base Station Reserve Fund | Police | 21020103-57300 | 20,000 | 12,134 | 5,000 | 5,000 | 5,000 | | | | | | | | 5,000 |
| 2 | Police Vehicles | Police | 21020101-57510 | 57,000 | 24,524 | 75,482 | 65,000 | 65,000 | | | | | | | | 65,000 |
| 3 | In-Car Video | Police | 21020101-58692 | 10,000 | 20,000 | 50,000 | 10,000 | | 10,000 | | | | | | | 10,000 |
| 4 | State Police Radios | Police | 21020101-58694 | 20,000 | 30,000 | 111,100 | 20,000 | | 20,000 | | | | | | | 20,000 |
| 5 | Accident Software | Police | NEW ACCT | - | - | 1,900 | 1,900 | | 1,900 | | | | | | | 1,900 |
| 6 | ACO Vehicle | ACO | 21020105-57300 | - | - | 5,000 | 5,000 | 5,000 | | | | | | | | 5,000 |
| 7 | Dispatch Digitizer | Dispatch | NEW ACCT | - | - | 5,000 | 5,000 | | 5,000 | | | | | | | 5,000 |
| 8 | Speed Trailer | Police | NEW ACCT | - | - | 10,000 | - | | | | | | | | | - |
| 9 | Nuclear Emerg Safety Prog | Emer Mgt | 21020701-57300 | - | 3,815 | 15,000 | 15,000 | | | | | | | | | 15,000 |
| 10 | Public Safety Radio | Emer Mgt | NEW ACCT | - | - | 20,000 | 20,000 | | | | | | | | | 20,000 |
| 11 | Breathing App. Bottle Repl | GFD | 21020551-57300 | 16,000 | 14,193 | 8,000 | 8,000 | 8,000 | | | | | | | | 8,000 |
| 12 | Jaws of Life Pump | GFD | | | | 8,000 | 8,000 | 8,000 | | | | | | | | 8,000 |
| 13 | Firefighting Clothing Repl | GFD | 21020551-56215 | 15,000 | 13,210 | 10,000 | 10,000 | 10,000 | | | | | | | | 10,000 |
| 14 | Fire Apparatus Replacement | GFD | 21020551-54325 | 103,000 | 215,009 | 118,000 | 107,120 | 107,120 | | | | | | | | 107,120 |
| 15 | Apparatus Communications (radio) Upgrades | GFD | 21020551-57300 | - | - | 5,000 | 5,000 | 5,000 | | | | | | | | 5,000 |
| 16 | Rescue R-17 Repairs | LFM | NEW ACCT | - | - | 28,000 | 12,000 | 12,000 | | | | | | | | 12,000 |
| 17 | Firefighter Personal Protective Equip | LFM | 21020501-56215 | 15,000 | (2,411) | 20,000 | 10,000 | 10,000 | | | | | | | | 10,000 |
| 18 | Fire Apparatus Replacement | LFM | 21020501-54325 | 103,000 | 209,793 | 118,000 | 107,120 | 107,120 | | | | | | | | 107,120 |
| 19 | Assist to Firefighter Grant--Local | LFM | 21020501-57300 | - | 1,082 | 25,432 | 25,432 | 25,432 | | | | | | | | 25,432 |
| | | | | 359,000 | 541,349 | 638,914 | 439,572 | 367,672 | 36,900 | - | - | 35,000 | - | - | - | 439,572 |
| Public Works | | | | | | | | | | | | | | | | |
| 1 | Heavy Equipment | PW | 21040101-57311 | 40,000 | 134,730 | 40,000 | 40,000 | | | | | | | | | 40,000 |
| 2 | Large Trucks | PW | 21040101-57312 | 116,000 | 45,962 | 80,000 | 80,000 | 80,000 | | | | | | | | 80,000 |
| 3 | Light Equipment | PW | 21040101-57314 | 5,000 | 13,752 | 15,000 | 15,000 | 15,000 | | | | | | | | 15,000 |
| 4 | Small Trucks | PW | 21040101-57314 | - | 4,012 | 27,000 | 27,000 | 27,000 | | | | | | | | 27,000 |
| 5 | Road Restoration | PW | 21040101-54005 | 600,000 | 244,682 | 865,000 | 700,000 | 80,915 | 50,000 | 421,085 | 148,000 | | | | | 700,000 |
| 6 | Sandy Hollow Rd Guiderail Repl | PW | NEW ACCT | - | - | 150,000 | - | | | | | | | | | - |
| 7 | Building Critical Need Impr | PW | NEW ACCT | - | - | 1,401,200 | - | | | | | | | | | - |
| 8 | Building Reserve Fund | PW | 21040111-58240 | - | 650 | 70,000 | - | | | | | | | | | - |
| 9 | Police Station Impr (Existing) | PW | NEW ACCT | - | - | 256,000 | - | | | | | | | | | - |
| 10 | Town Hall Emergency Generator | PW | NEW ACCT | - | - | 60,000 | - | | | | | | | | | - |
| 11 | Town Hall Parking Lot | PW | NEW ACCT | - | - | 150,000 | - | | | | | | | | | - |
| | | | | 761,000 | 443,788 | 3,114,200 | 862,000 | 202,915 | 50,000 | 421,085 | 148,000 | - | - | - | 40,000 | 862,000 |
| Parks & Recreation | | | | | | | | | | | | | | | | |
| 1 | Clark Purdy Fields Water System | PR | Fund 0203 | | | 40,000 | 40,000 | | | | | | | | 40,000 | 40,000 |
| 2 | Athletic/Park Improvements: Judge Crandall Building, Clarks and Purdy Fields, Depta Field | PR | Fund 0203 | | 52,131 | 23,400 | 23,400 | | | | | | | | 23,400 | 23,400 |
| 3 | Colonel Ledyard Park Impr | PR | Fund 0203 | | | 40,000 | 40,000 | | | | | | | | 40,000 | 40,000 |
| 5 | Park & Rec Van (used) | PR | Fund 0203 | | | 15,000 | - | | | | | | | | - | - |
| | | | | | 52,131 | 118,400 | 103,400 | - | - | - | - | - | - | - | 103,400 | 103,400 |

2016 CAPITAL IMPROVEMENT PLAN -- Page 2

| | Dept | Acct | 2015 Appropriations | Curr Appropriations Balance | Dept Request | MAYOR'S PROPOSED | | | | | | | | | | Total | |
|---------------|--|-------|------------------------|-----------------------------------|-----------------|-------------------|----------------|----------------|--------------------|------------------------|------------------|-----------------------|-----------------------|----------------|----------------|---------|------------------|
| | | | | | | Proposed Total | Tax Levy | LoCIP Grant | Munic Rev Grant | Town Aid Road Grant | Other Grants | Proposed Borrowing | Approved Borrowing | Conveyance | Other | | |
| Schools | | | | | | | | | | | | | | | | | |
| 1 | Asbestos Abatement | BOE | 21070101- | - | 135,000 | 135,000 | | | | | | | 135,000 | | | | 135,000 |
| 2 | Boilers-LHS | BOE | 21070101-58250 | - | 50,000 | - | | | | | | | | | | | - |
| 3 | Public Address System | BOE | 21070101-58250 | - | 15,000 | - | | | | | | | | | | | - |
| 4 | Electrical Upgrade all Elem. | BOE | 21070101-58250 | - | 60,000 | - | | | | | | | | | | | - |
| 5 | Technology Upgrades | BOE | 21070101-58250 | - | 25,000 | - | | | | | | | | | | | - |
| 6 | Ceiling Tile-LHS | BOE | 21070101-58250 | - | 30,000 | - | | | | | | | | | | | - |
| 7 | ADA Hardware | BOE | 21070101-58250 | - | 10,000 | - | | | | | | | | | | | - |
| 8 | Auxillary Gym Doors | BOE | 21070101-58250 | - | 16,000 | - | | | | | | | | | | | - |
| 9 | LHS Stage | BOE | 21070101-58250 | - | 80,000 | - | | | | | | | | | | | - |
| 10 | Athletic Field Upgrades | BOE | 21070101-58250 | - | 10,000 | - | | | | | | | | | | | - |
| 11 | Lockers-LHS | BOE | 21070101-58250 | - | 25,000 | - | | | | | | | | | | | - |
| | | | | - | 456,000 | 135,000 | - | - | - | - | - | - | 135,000 | - | - | - | 135,000 |
| Water & Sewer | | | | | | | | | | | | | | | | | |
| 1 | Inluent Flow Meter | Sewer | | | 7,000 | 7,000 | | | | | | | 7,000 | | | | 7,000 |
| 2 | Thickened Solids Mixer | Sewer | | | 20,000 | 20,000 | | | | | | | 20,000 | | | | 20,000 |
| 3 | Washer/Grinder Unit & Bldg to replace reacher screen | Sewer | | | 125,000 | 125,000 | | | | | | | 125,000 | | | | 125,000 |
| 4 | Decanters on SBR's | Sewer | | | 30,000 | 30,000 | | | | | | | 30,000 | | | | 30,000 |
| 5 | SCADA upgrade from Windows 95 | Sewer | | | 25,000 | 25,000 | | | | | | | 25,000 | | | | 25,000 |
| 6 | Chemical addition upgrade of process control | Sewer | | | 20,000 | 20,000 | | | | | | | 20,000 | | | | 20,000 |
| 7 | Air Blowers and Automatic D.O. control on | Sewer | | | 40,000 | 40,000 | | | | | | | 40,000 | | | | 40,000 |
| 8 | Demolition of Old Plant | Sewer | | | 20,000 | 20,000 | | | | | | | 20,000 | | | | 20,000 |
| 9 | Headworks upgrade concrete structures | Sewer | | | 15,000 | 15,000 | | | | | | | 15,000 | | | | 15,000 |
| 10 | Ultra Violet Light Disinfection unit backup | Sewer | | | 60,000 | 60,000 | | | | | | | 60,000 | | | | 60,000 |
| 11 | Dosing Chamber Valve Upgrade | Sewer | | | 18,000 | 18,000 | | | | | | | 18,000 | | | | 18,000 |
| 15 | Remediation/restoration of excess/abandoned well sites | Sewer | | | 100,000 | 100,000 | | | | | | | | | | 100,000 | 100,000 |
| | | | | | 480,000 | 480,000 | - | - | - | - | - | - | 380,000 | - | - | 100,000 | 480,000 |
| | TOTAL | | | | | 5,898,714 | 647,587 | 111,385 | 421,085 | 148,000 | 1,059,200 | - | 515,000 | 158,400 | 100,000 | | 3,160,657 |

| | Grant or Conveyance Amount | Available | Remaining Amount |
|------------------------|----------------------------------|-----------|---------------------|
| LoCIP Grant | 111,385 | 111,385 | - |
| Munic Rev Grant | 421,085 | 421,085 | - |
| Town Aid Road | 148,000 | 148,000 | - |
| CNR Conveyance | 40,000 | 40,000 | - |
| Parks & Rec Conveyance | 142,000 | 118,400 | 23,600 |